



Improving nuclear safety
and radiation protection



STRATEGIC PLAN FOR 2010-2012



AFFIRM THE ROLE
AND RESPONSIBILITIES OF ASN



ASN

THE VISION

A world protected from risks collectively assumed by all citizens.

THE TASK

On behalf of the State, ASN regulates nuclear safety and radiation protection, in order to protect workers, patients, the public and the environment from the risks related to nuclear activities. It also contributes to informing the public.

THE VALUES

Competence,
Independence,
Rigour,
Transparency.

THE GOAL

To guarantee efficient, impartial, legitimate and credible nuclear regulation, which is recognised by citizens and regarded internationally as a benchmark for good practice.



ANDRÉ-CLAUDE LACOSTE
chairman



MICHEL BOURGUIGNON
commissioner



MARIE-PIERRE COMETS
commissioner



JEAN-RÉMI GOUZE
commissioner



MARC SANSON
commissioner

THE FRENCH NUCLEAR SAFETY AUTHORITY (ASN), was created by the law of June 13th, 2006 (also known as the TSN law) concerning nuclear transparency and security. On behalf of the State, it supervises nuclear safety and radiation protection, in order to protect workers, patients, the public and the environment from the risks related to nuclear activities. It also contributes to informing the public.

The Strategic plan for 2007-2009 acted as a roadmap which allowed ASN to consolidate its legitimacy as an independent administrative authority.

It is now time for ASN to improve the quality and efficiency of its monitoring activities, in concert with other State agencies and with neighbouring European authorities.

This will allow ASN to affirm its responsibilities and role.

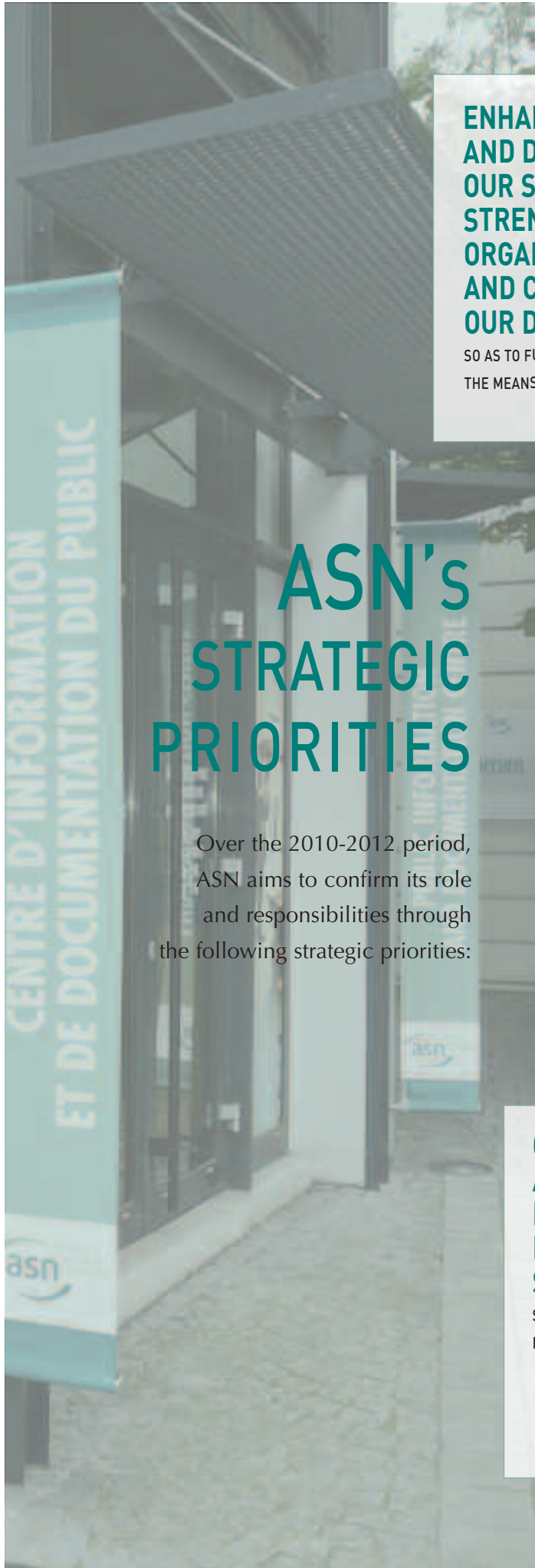
In order to achieve this goal, we have defined six strategic priorities for the 2010-2012 period. These priorities are intended to help us affirm and clarify the role and the position of ASN in terms of its surrounding environment, both internally and externally. All teams within ASN will be involved in achieving the objectives set. The priorities defined also include specific commitments which govern ASN's activities.



JEAN-CHRISTOPHE NIEL
director-general

IN THE DRAFTING OF THE STRATEGIC PLAN FOR 2010-2012, ASN took into account the objectives set by the TSN law as well as the expectations of its partners. This strategic plan has been drawn up through a participative approach implemented over 18 months and involving all employees at ASN. An essential part of this initiative was the convention which brought together all ASN staff on May 5th, 2009.

The strategic plan, which covers several years, will be broken down annually into operational guideline documents which will define the yearly objectives for ASN and action plans for each of ASN's entities. These annual documents will be closely monitored.



**ENHANCE
AND DEVELOP
OUR SKILLS,
STRENGTHEN OUR
ORGANISATION
AND CONSOLIDATE
OUR DOCTRINE**

SO AS TO FULFIL OUR ROLE AND TO SECURE
THE MEANS TO ACHIEVE OUR GOALS



**ASN's
STRATEGIC
PRIORITIES**

Over the 2010-2012 period,
ASN aims to confirm its role
and responsibilities through
the following strategic priorities:



**CLARIFY
AND DEVELOP
INSTITUTIONAL
RELATIONS WITH OTHER
STATE ACTORS**

SO AS TO BECOME MORE EFFICIENT, WHILST
MAINTAINING OUR INDEPENDENCE

**INVEST IN NEW AREAS
IN THE FIELDS OF
MEDICINE, SECURITY
AND RESEARCH**

SO AS TO IMPROVE THE COHERENCE
AND EFFICIENCY OF THE STATE'S REGULATION
OF NUCLEAR ACTIVITIES



**CLARIFY THE ROLE
AND THE ORGANISATION
OF EXPERTISE
IN THE REGULATION OF
NUCLEAR ACTIVITIES**

SO AS TO GUARANTEE SUSTAINABLE
QUALITY IN OUR MONITORING



**BE A DRIVING FORCE
IN THE EUROPEAN
FRAMEWORK
FOR NUCLEAR SAFETY
AND RADIATION
PROTECTION**

SO AS TO CONTRIBUTE TO SHARED
HIGH STANDARDS AND TO DEVELOP
AN INTERNATIONAL BENCHMARK



**ENCOURAGE AND
CONTRIBUTE TO PUBLIC
DISCUSSION AND DEBATE
ON SUBJECTS IN WHICH
ASN IS INVOLVED**

SO AS TO BETTER INFORM THE PUBLIC
AND TO HELP US IMPROVE OUR
DECISION-MAKING AFTER DISCUSSIONS

**ENHANCE
AND DEVELOP
OUR SKILLS,
STRENGTHEN OUR
ORGANISATION
AND CONSOLIDATE
OUR DOCTRINE**

SO AS TO FULFIL OUR ROLE AND TO SECURE
THE MEANS TO ACHIEVE OUR GOALS

The strength of ASN is built on the men and women that make up its staff; their skills are the cornerstone of the organisation's legitimacy.

ASN promotes an active human resources policy which attracts a wide range of top level profiles, develops technical skills, offers varied career opportunities to its employees so as to ensure their loyalty and the stability of know-how.

ASN is improving its organisational structure, making it clearer, more functional and more efficient, so as to allow the authority to

better perform its role. It is also reinforcing internal cohesion through the development of a corporate culture. Furthermore, ASN is implementing measures to improve efficiency by assigning decision-making processes to the appropriate hierarchical levels and optimising the distribution of tasks between its various entities.

In order to reinforce its credibility and consolidate its legitimacy, ASN is clarifying its doctrine, so as to ensure that it is known and shared by all and consistently applied throughout the authority's entities.

ASN's responsibilities cover a variety of fields. The search for efficiency requires that all actions carried out by State authorities such as ASN must be coherently implemented across all fields of activity.

ASN is increasingly acting for the improvement of medical applications with ionising radiation.

ASN develops a security culture and is setting up a specific structure to monitor the security of radioactive sources. ASN works in order to ensure coherent regulation of safety and security.

Through its demands, ASN aims at influencing R&D programmes on nuclear safety and radiation protection.

**INVEST IN NEW AREAS
IN THE FIELDS OF
MEDICINE, SECURITY
AND RESEARCH**

SO AS TO IMPROVE THE COHERENCE
AND EFFICIENCY OF THE STATE'S REGULATION
OF NUCLEAR ACTIVITIES

CLARIFY THE ROLE AND THE ORGANISATION OF EXPERTISE IN THE REGULATION OF NUCLEAR ACTIVITIES

SO AS TO GUARANTEE SUSTAINABLE QUALITY IN OUR MONITORING

As a Safety Authority, ASN is responsible for taking decisions. The quality of the expert reports, produced both internally or by external experts, upon which such decisions are based, is a crucial factor in determining the quality of the authority's regulation of nuclear safety and radiation protection.

The French government has decided to separate the decision-making powers (vested in ASN) from the technical support body (the French Institute for Nuclear Safety and Radiation Protection – IRSN), and these two organisations thus have complementary

roles in the field of nuclear safety.

ASN is working towards improving the management and the evaluation of external expert services and in particular identifies the necessary skills required for that.

ASN is defining certain areas in which it wishes to develop further in-house capabilities.

ASN is clarifying the value of varied expert appraisals, i.e., including those undertaken by organisations other than IRSN.

ASN is implementing actions to make relevant stakeholders more familiar with its organisation. In particular, its status as an independent authority, its responsibilities and its doctrine should be clearly explained so as to encourage wider understanding and acceptance of ASN's role.

ASN is developing close, cooperative relations with other State actors, based on communication and mutual recognition, allowing it to perform its tasks ever more efficiently.

ASN gives itself the means to implement the autonomy granted by the TSN Law.

ASN is simplifying its relations with State departments, particularly with those bodies which provide it with legal, financial, logistic or human resources support. ASN is promoting the practice of drawing up agreements with various State bodies governing the definition and implementation of joint actions.

CLARIFY AND DEVELOP INSTITUTIONAL RELATIONS WITH OTHER STATE ACTORS

SO AS TO BECOME MORE EFFICIENT, WHILST MAINTAINING OUR INDEPENDENCE





COMMISSION

- Chairman
- Commissioners

HEAD OF STAFF

DIRECTOR-GENERAL

- DEPUTY DIRECTOR-GENERAL
-

ADVISER

HEAD OF STAFF

MANAGEMENT AND EXPERTISE OFFICE (MEA)

NUCLEAR POWER PLANT DEPARTMENT (DCN)

NUCLEAR PRESSURE EQUIPMENT DEPARTMENT (DEP)

INDUSTRIAL ACTIVITIES AND TRANSPORT DEPARTMENT (DIT)

RESEARCH FACILITIES AND WASTE DEPARTMENT (DRD)

IONISING RADIATION AND HEALTH DEPARTMENT (DIS)

BORDEAUX DIVISION

Regional representative

•
Division Head

CAEN DIVISION

Regional representative

•
Division Head

CHÂLONS-EN-CHAMPAGNE DIVISION

Regional representative

•
Division Head

DIJON DIVISION

Regional representative

•
Division Head

DOUAI DIVISION

Regional representative

•
Division Head

LYON DIVISION

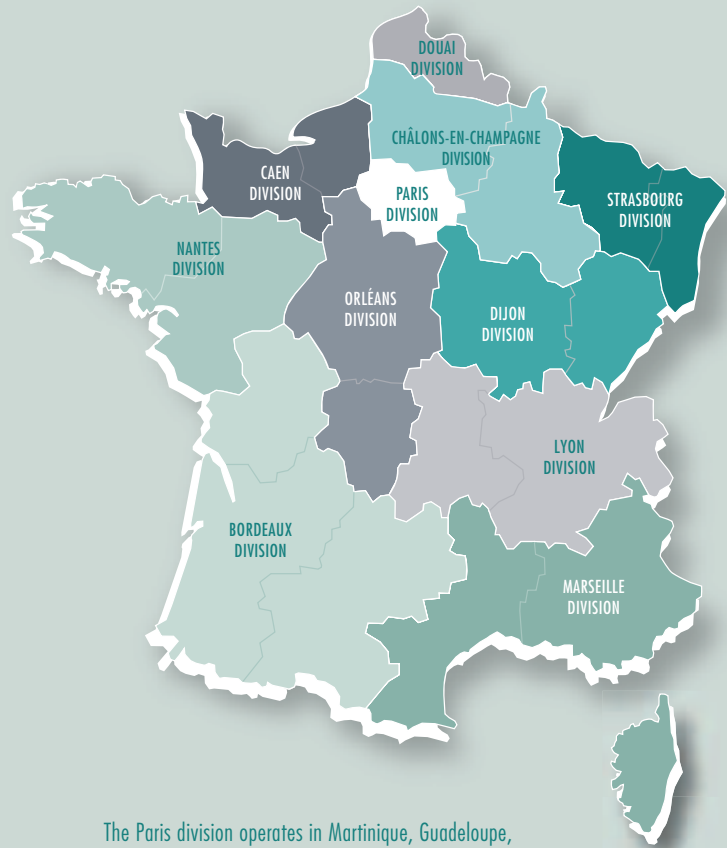
Regional representative

•
Division Head

MARSEILLE DIVISION

Regional representative

•
Division Head



The Paris division operates in Martinique, Guadeloupe, La Réunion, French Guyana and Saint-Pierre & Miquelon.



OFFICE OF ADMINISTRATION (SG)

ENVIRONMENT AND EMERGENCY SITUATIONS DEPARTMENT (DEU)

INTERNATIONAL RELATION DEPARTMENT (DRI)

COMMUNICATION AND PUBLIC INFORMATION DEPARTMENT (DCI)

NANTES DIVISION

Regional representative
•
Division Head

ORLÉANS DIVISION

Regional representative
•
Division Head

PARIS DIVISION

Regional representative
•
Division Head

STRASBOURG DIVISION

Regional representative
•
Division Head

ASN'S REGIONAL ORGANISATION

This map shows the 11 ASN divisions in France and their geographical areas of responsibility. They are led by the heads of division, under the control of ASN regional representatives.

www.asn.fr



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